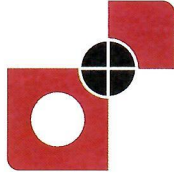


कारोबार रणनीति और नवाचार केंद्र  
जेल रोड, नाशिक रोड- 422101 (महाराष्ट्र).  
(भारत प्रतिभूति मुद्रण तथा मुद्रा निर्माण निगम लिमिटेड)  
भारत सरकार के पूर्ण स्वामित्वाधीन  
मिनिरत्न श्रेणी - I, सीपीएसई



CENTRE FOR BUSINESS STRATEGY & INNOVATION  
Jail Road, Nashik Road - 422101 (Maharashtra).  
(SECURITY PRINTING & MINTING CORPORATION OF INDIA LIMITED)  
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Ref.: SPMCIL/CBSI/2025/45/1384

Date:19.12.2025

**Sub.: Invitation for Industrial Conclave / Consultation for Next-generation/  
Advanced features for Indian e-Passport as per ICAO guidelines - 9303  
- reg.**

Sir/Madam,

Centre for Business Strategy & Innovation (CBSI)-SPMCIL is glad to invite you to the "Industrial Conclave/Consultation for Next-generation/Advanced features for Indian e-Passport as per ICAO guidelines 9303".

The event is scheduled on 16<sup>th</sup> January 2026 at SPMCIL Corporate R&D Centre/CBSI, Jail Road, Nashik Road, Nashik - Maharashtra - 422101.

Please send your presentation on the following:

- i) Brief details of the company.
- ii) An animated video describing the future technologies such as Passport Cover Material, Polycarbonate material, Stitching Thread, Security Inks & other Innovative security features. This should cover your Local/Indian content in the proposed security features.
- iii) Various security features which can be incorporated on a Polycarbonate data page.
- iv) Experience and capacity of production.
- v) Estimated cost of the proposed features.

to the following e-mail IDs: [CBSI@spmcil.com](mailto:CBSI@spmcil.com) & [Sugumar.s@spmcil.com](mailto:Sugumar.s@spmcil.com)

It is requested to kindly provide the name of the officials participating in the meeting, along with Aadhar Card (for Indian nationals) and Passport details with Visa (for Foreign nationals), for issuing of gate pass.

Please provide your confirmation of participation by return email by 31.12.2025.

We would be honoured if you could join us for the event.

Yours faithfully,



S Sugumar  
Sr. Business Strategist/  
Jt. General Manager (T.O.)  
CBSI, Nashik



# Industrial Conclave

Security meets ingenuity

Lead your vision with Interactive PPTs |  
Animated Videos | India Specific samples for a

## Next-Gen Indian e-Passport

We look forward to hear from you about :

### India Specific Security Features depicting :

- Our rich Cultural & Heritage
- Essence of Indianness

Polycarbonate Data Page - Laser Printing

Anti - Counterfeit and Secure technologies

Indian Content in manufacturing

Experience & Capacity

Estimated Cost

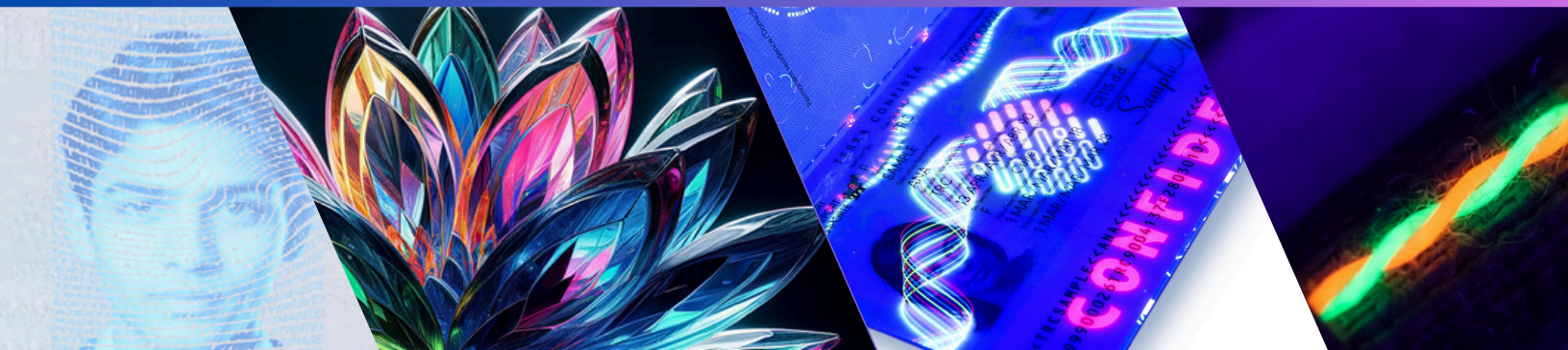
Global Compliance



16 JAN 2026



CRDC Building,  
Nashik Road



**For Registration:**



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