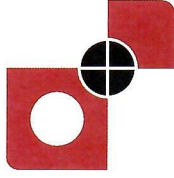


कारोबार रणनीति और नवाचार केंद्र
जेल रोड, नाशिक रोड- 422101 (महाराष्ट्र).
(भारत प्रतिभूति मुद्रण तथा मुद्रा निर्माण निगम लिमिटेड)
भारत सरकार के पूर्ण स्वामित्वाधीन
मिनिरल श्रेणी - I, सीपीएसई



CENTRE FOR BUSINESS STRATEGY & INNOVATION
Jail Road, Nashik Road - 422101 (Maharashtra).
(SECURITY PRINTING & MINTING CORPORATION OF INDIA LIMITED)
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फोन / Phone : +91-253-2405793 फैक्स / Fax : +91-253-2462718 वेबसाइट / Website: www.spmcil.com ईमेल / Email : cbsi@spmcil.com

Ref.: SPMCIL/CBSI/2025/41/1366

Date: 03.12.2025

**Sub.: Invitation for Industrial Conclave / Consultation for Next-generation/
Advanced features for Indian e-Passport as per ICAO guidelines - 9303- reg.**

Sir/Madam,

Centre for Business Strategy & Innovation (CBSI)-SPMCIL is glad to invite you to the "Industrial Conclave/Consultation for Next-generation/Advanced features for Indian e-Passport as per ICAO guidelines 9303".

The event is scheduled tentatively in early January 2026 at SPMCIL Corporate R&D Centre/CBSI, Jail Road, Nashik Road, Nashik - Maharashtra - 422101.

Please send your presentation on the following:

- i. Brief details of the company
- ii. An animated video describing the future technologies such as Passport Cover Material, Polycarbonate material, Stitching Thread, Security Inks & other Innovative security features. This should cover your Local/Indian content in the proposed security features.
- iii. Various security features which can be incorporated on a Polycarbonate Data page
- iv. Experience and capacity of production.
- v. Estimated cost of the proposed features.

to the following e-mail IDs: CBSI@spmcil.com & Sugumar.s@spmcil.com

It is requested to kindly provide the name of the officials participating in the meeting, along with Aadhar Card (*for Indian nationals*) and Passport details with Visa (*for Foreign nationals*), for issuing of gate pass.

Please provide your confirmation of participation by return email by **31.12.2025**. Exact date of the event will be intimated shortly.

We would be honoured if you could join us for the event.

Yours faithfully,

S Sugumar
Sr. Business Strategist/
Jt. General Manager (T.O.)
CBSI, Nashik